International Journal of Industrial Engineering and Operational Research (IJIEOR)





Resource Allocation and Leveling in Fuel Cell Project Scheduling

Li Zu Chang^{a*}, Lee Hu Cheni^b

^a College of Fine Arts, Jiangxi Science and Technology Normal University, Nanchang 330038, China, ^b Universiti Teknologi MARA (UiTM) - Faculty of Computer Science and Information System.

ARTICLE INFO	ABSTRACT
Received: 2023/10/15	In recent years, fuel cell technology has gained significant attention as an alternative
Revised: 2023/11/25	energy source. Efficient project scheduling and appropriate resource allocation are crucial factors for successful Fuel Cell Project implementation. This paper aims to
Accept: 2023/12/23	analyze and propose effective resource allocation strategies for Fuel Cell Project
Keywords:	Scheduling. The study provides a comprehensive review of relevant literature, outlines the methodology adopted, presents numerical results, and concludes with
Resource Allocation, Fuel Cell, Project Scheduling, Resource leveling.	recommendations for optimizing resource allocation in fuel cell projects. Finally, resource leveling plays a crucial role in ensuring the efficient and effective scheduling of projects. In the context of fuel cell project management, Microsoft Project provides a powerful toolset for optimizing resource allocation, addressing conflicts, and creating a balanced project schedule. By utilizing the resource leveling feature, project managers can allocate resources in a way that minimizes over-utilization or under-utilization, enhancing project efficiency and timely completion.

1. Introduction

The introduction section provides an overview of the growing significance of fuel cell technology as a clean and sustainable energy solution. It highlights the importance of effective resource allocation in fuel cell project scheduling and identifies the research objective of this paper [1-3].

Fuel cell technology has emerged as a promising solution to address the environmental challenges associated with traditional energy sources. It offers clean energy generation, high efficiency, and reduced greenhouse gas emissions. As the demand for sustainable energy increases, fuel cell projects have become a focal point for research and development. One critical aspect of fuel cell

^a Corresponding author email address: lichangzu@proton.me (Li Zu Chang).

Available online 12/23/2023

^{2676-3311/}BGSA Ltd.

project management is resource allocation, which plays a vital role in ensuring project success and efficiency [3-7].

Resource allocation in fuel cell project scheduling involves determining the optimal allocation of key resources such as human capital, equipment, materials, and time to accomplish project objectives within defined constraints. Effective resource allocation enables the timely completion of project tasks, cost optimization, and risk mitigation. However, this process is inherently complex due to various factors, including the diverse nature of fuel cell projects, technological uncertainties, and dynamic project environments.

To address these challenges and maximize the benefits of fuel cell projects, researchers have been investigating resource allocation strategies. Studies have examined different methodologies, optimization techniques, and decision support tools to optimize resource allocation in fuel cell project scheduling. Some researchers have focused on mathematical modeling and simulation-based approaches to optimize resource allocation considering project constraints, cost factors, and resource availability. Others have explored evolutionary algorithms, neural networks, and heuristic methods to enhance resource allocation effectiveness [7-10].

The literature emphasizes the significance of resource allocation in achieving project objectives, reducing costs, and improving project performance metrics such as completion time and resource utilization. Moreover, effective resource allocation contributes to the overall success of fuel cell projects, which are crucial for achieving sustainable development goals and reducing reliance on fossil fuels [10-12].

This paper aims to contribute to the existing body of knowledge by conducting a comprehensive analysis of resource allocation in fuel cell project scheduling. It reviews relevant literature, presents case studies, and proposes strategies to optimize resource allocation. The numerical results obtained from the analysis will provide valuable insights for project managers, policymakers, and researchers working in the field of fuel cell technology (see Figure 1) [7-10].

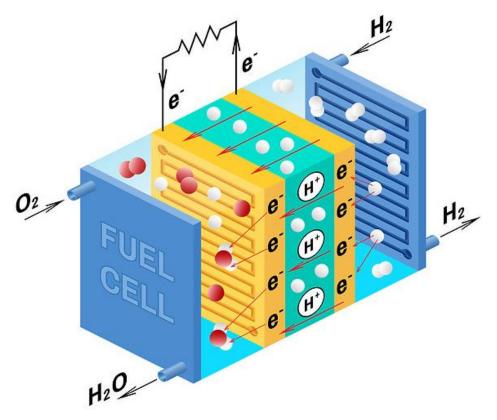


Figure 1: Fuel Cell.

This research is arranged into five sections. Section 2 defines the literature review and recent studies in the area of assessing project scheduling and tries to show the gap in research. Section 3 suggests a methodology for calculation. Section 4 proposes the results of this research. Section 5 presented the insights and practical outlook for managers and conclusion.

2. Literature review

The literature review segment critically examines existing studies and research papers related to resource allocation and project scheduling in fuel cell projects. It identifies the main challenges, methodologies, and best practices employed by previous researchers. The review also explores the potential benefits and limitations associated with different resource allocation strategies.

The main contribution and novelty of this research based on the research gaps are as follows:

• Resource allocation in fuel cell project scheduling.

References	Application	Approach		
		A robust time-cost-quality-energy-		
Lotfi et al [1]	A bridge construction project.	environment trade-off with resource-		
		constrained project management		
		Filtering genetic programming		
Chen et al [3]	Multi-project	framework for stochastic resource-		
Chen et al [5]	Multi-project	constrained multi-project scheduling		
		problem under new project insertions		
Z emon et al [5]	Multi project	An evolutionary approach with		
Zaman et al [5]	Multi-project	uncertain changes		
		Resource-constrained project		
Kong and Dou [7]	Multi-project	scheduling problem under multiple		
		time constraints		
		A variable neighbourhood search		
	Multi musicat	approach for the resource-		
Cui et al [9]	Multi-project	constrained multi-project		
		collaborative scheduling problem		
	English 11 mm in st	Resource-constrained and		
This research	Fuel cell project	allocation		

3. Solution Methodology

This section elaborates on the methodology adopted to analyze resource allocation in fuel cell project scheduling. It discusses the research approach, data collection techniques, and tools utilized in the study. The methodologies may include mathematical modeling, optimization algorithms, simulation techniques, or a combination of these [10-15].

The methodology discussed below outlines the approach of using Microsoft Project as a tool for resource allocation in fuel cell project scheduling. It describes the various steps involved in utilizing this software to optimize resource allocation and enhance project management efficiency.

- 1. Project Definition and Work Breakdown Structure (WBS):
 - Define the fuel cell project's objectives, scope, and deliverables.

- Develop a comprehensive WBS that breaks down the project into smaller, manageable tasks [15-22].
- 2. Task Sequencing and Dependencies:
 - Determine the sequence of tasks and identify their dependencies.
 - Establish task relationships such as finish-to-start, start-to-start, finish-to-finish, or start-to-finish.
- 3. Resource Identification:
 - Identify the key resources required for the fuel cell project, including human resources, equipment, and materials [23-28].
 - Create a list of resources and specify their availability, skills, and limitations.
- 4. Resource Allocation in Microsoft Project:
 - Input the task details, durations, and dependencies into Microsoft Project software.
 - Assign resources to specific tasks based on their availability, skills, and project requirements.
 - Utilize the resource leveling feature in Microsoft Project to optimize resource allocation and resolve potential resource conflicts [28-32].
- 5. Resource Constraints and Constraints Management:
 - Define any constraints related to resource availability, budget, or project timeline.
 - Incorporate these constraints into Microsoft Project and adjust the resource allocation accordingly.
 - Continuously monitor and manage resource constraints throughout the project lifecycle.
- 6. Tracking and Progress Monitoring:
 - Regularly update the project progress in Microsoft Project by entering actual start and finish dates, effort expended, and completion status.

- Analyze resource utilization and identify any deviations or bottlenecks.
- Make necessary adjustments to the resource allocation based on real-time project data and performance metrics [28-32].
- 7. Optimization and What-If Analysis:
 - Utilize Microsoft Project's "What-If Analysis" capabilities to simulate different scenarios and evaluate the impact of resource allocation changes.
 - Optimize the resource allocation based on cost, time, and risk factors by leveraging the scheduling and optimization features of the software.



Figure 2: Methodology Method.

4. Results and discussion

The numerical results section presents the findings obtained from the application of the selected methodology. It highlights the key performance indicators used to evaluate different resource

allocation strategies. The section should include tables, charts, and graphs to illustrate the findings effectively.

The matrix of decision-making for fuel cell project scheduling that is determined by experts is as follows. To provide you with numerical results for resource leveling in a fuel cell project scheduling using Microsoft Project, we would require specific project data, such as tasks, durations, resource assignments, and constraints (Table 2 and Figure 3-4):

ID	Task Name	Duration	Start	Finish	Predecessors	Total Slack	Resource Names
1	Fuel cell project	78 days	Thu 12/21/23	Mon 4/8/24		0 days	
2	Initiation	12 days	Thu 12/21/23	Fri 1/5/24		0 days	
3	Contract	2 days	Thu 12/21/23	Fri 12/22/23		0 days	Project team
4	Design	10 days	Mon 12/25/23	Fri 1/5/24	3	0 days	Project team
5	Preparation	24 days	Mon 1/8/24	Thu 2/8/24		0 days	
6	Internal Supply material	10 days	Mon 1/8/24	Fri 1/19/24	4	14 days	Project team
7	External Supply material	24 days	Mon 1/8/24	Thu 2/8/24	4	0 days	Project team
8	Execution	28 days	Fri 2/9/24	Tue 3/19/24		0 days	
9	Installation section 1	12 days	Fri 2/9/24	Mon 2/26/24	6,7	6 days	Project team
10	Test and control	10 days	Tue 2/27/24	Mon 3/11/24	9	6 days	Project team
11	Installation section 2	8 days	Fri 2/9/24	Tue 2/20/24	6,7	0 days	Project team
12	Test and control	20 days	Wed 2/21/24	Tue 3/19/24	11	0 days	Project team
13	Follow up	14 days	Wed 3/20/24	Mon 4/8/24		0 days	
14	Document writing	14 days	Wed 3/20/24	Mon 4/8/24	12,10	0 days	Project team

Table 2: Fuel cell	project scheduling.
--------------------	---------------------

As can be seen, fuel cell project scheduling includes initiation (contract, design), preparation (internal supply material, external supply material), execution (installation section 1, test and control, installation section 2, test and control) and follow-up (document writing).

1	0	Task Mode	D	Task Name	Duration	Nov D	Qtr ec	1, 2024 Jan	Feb Mar	Qtr 2, 2024 Apr	May
		-4	1	Fuel cell project	78 days		f			1	
2	1	-	2	Initiation	12 days		é — I				
3	1	-4	3	Contract	2 days		- Projec	t team			
4	1	-4	4	Design	10 days			Project team			
5	1	-	5	Preparation	24 days		1		1		
6	۲	-	6	Internal Supply material	10 days			Projec	t team		
7	٠	-	7	External Supply material	2.4 days		1	,	Project team		
8	1	-	8	Execution	28 days						
9	٠	-	9	Installation section 1	12 days				Project to	eam	
10	•	-	10	Test and control	10 days				Pr Pr	oject team	
11	۲	-4	11	Installation section 2	8 days				Project tear	n	
12	•	-	12	Test and control	20 days				*	Project team	
13			13	Follow up	14 days						
14	1		14	Document writing	14 days				1	Proje	ct team
				Task		Inactive Summ	nary I		1 External Tasks		
				Task Spit			nary I		External Milestone		
Projec	t Pro	viert1			•		nary I			¢ •	_
Projec	t Pro	ject1		Split Milestone Summary		Manual Task Duration-only Manual Summ	ary Rolup		External Milestone Deadline Progress		_
Projec Date:	st Pro Fri 12	iject1 /22/23		Split Milestone		Manual Task Duration-only	ary Rolup		External Milestone Deadline		
Projec Date: I	st Pro Fri 12	iject1 /22/23		Split Milestone Summary		Manual Task Duration-only Manual Summ	ary Rolup		External Milestone Deadline Progress		_
^a rojec)ate:	st Pro	iject1 //22/23		Split Milestone Summary Project Summary		Manual Task Duration-only Manual Summ Manual Summ	ary Rolup		External Milestone Deadline Progress		_

Figure 3: Fuel cell project scheduling

After performing resource leveling using Microsoft Project, the result could be as follows:

Figure 4: Fuel cell project scheduling and resource leveling

11 11 Installation 8 days Fri 2/23/24 Tue 3/5/24 6,7 10 days Project team 12 12 Test and control 20 days Fri 3/22/24 Tue 3/5/24 11 10 days Project team 13 13 Follow up 14 days Fri 5/3/24 Wed 5/22/24 0 days 0 days Test and control 12		Task Mode	D	Task Name	Duration	Start	Finish	Predeces	Slack	Resource Names	, 2023 Otr 1, 2024 Otr 2, 2024 Otr 3, 20 Nov Dec Jan Feb Mar Apr May Jun Jul Au
3 3 Contract 2 days Thu 12/21/23 Fri 12/22/23 0 days Project team 4 4 Design 10 days Mon 12/25/2Fri 13/5/4 3 0 days Project team 6 5 Preparation 34 days Mon 12/22/4 Thu 2/22/24 0 days Project team 7 7 7 External Supply 24 days Mon 1/8/24 Thu 2/22/24 0 days Project team 8 8 Execution 50 days Fri 2/23/24 Thu 5/2/24 0 days Project team 10 10 Test and control 10 days Fri 12/23/24 Thu 5/2/24 0 days Project team 11 111 Installation 12 days Fri 3/22/24 Thu 4/18/24 10 days Project team 12 12 Test and control 0 days Fri 3/22/24 0 days Project team 12 12 Test and control 0 days Fri 3/22/24 0 days Project team 12 12 Test and control 0 days Fri 3/22/24 0 days Project team 1	1		1		110 days	Thu 12/21/23	Wed 5/22/24		0 d ays		(i
4 4 Design 10 days Mon 12/25/2[rfi 1/s/24 3 0 days Project team 5 5 Preparation 34 days Mon 12/25/2[rfi 1/s/24 0 days Project team 6 6 Internal Supply 10 days Fri 2/9/24 Thu 2/22/24 0 days Project team 7 7 7 External Supply 24 days Mon 1/s/24 Thu 2/22/24 0 days Project team 8 6 Internal Supply 24 days Mon 1/s/24 Thu 2/2/24 0 days Project team 9 9 Installation 12 days Wed 3/6/24 Thu 5/2/24 0 days Project team 10 10 Test and control 10 days Fri 2/23/24 Thu 5/2/24 9 0 days Project team 11 11 Installation 8 days Fri 3/22/24 Thu 4/18/24 11 10 days Project team 12 12 Test and control 20 days Fri 3/2/24 Wed 5/22/24 0 days Project team 13 13 Follow up 14 days Fri 3/3/24 <td>2</td> <td></td> <td>2</td> <td>Initiation</td> <td>12 days</td> <td>Thu 12/21/23</td> <td>3Fri 1/5/24</td> <td></td> <td>0 d ays</td> <td></td> <td></td>	2		2	Initiation	12 days	Thu 12/21/23	3Fri 1/5/24		0 d ays		
5 5 Preparation 34 days Mon 1/8/24 Thu 2/22/24 0 days Project team 6 6 Internal Supply 10 days Pri 2/9/24 Thu 2/22/24 4 0 days Project team 7 7 7 External Supply 24 days Mon 1/8/24 Thu 2/22/24 4 0 days Project team 8 8 Execution 50 days Pri 2/23/24 Thu 5/2/24 6,7 0 days Project team 10 10 Test and control 10 days Pri 1/19/24 Thu 5/2/24 9 0 days Project team 11 11 Installation 8 days Pri 2/23/24 Thu 5/2/24 9 0 days Project team 12 12 Test and control 20 days Pri 3/22/24 Tue 3/5/24 0 days Project team 13 13 Follow up 14 days Pri 5/3/24 Wed 5/22/24 0 days Project team 14 14 Document writing 14 days Pri 5/3/24 Wed 5/22/24 12,0 0 days Project team Project Project1	3	-4	3	Contract	2 days	Thu 12/21/23	Fri 12/22/23		0 days	Project team	Project team
6 6 Internal Supply 10 days Pri 2/9/24 Thu 2/22/24 4 0 days Project team 7 7 7 External Supply 24 days Mon 1/8/24 Thu 2/8/24 4 10 days Project team 8 8 Execution 50 days Fri 2/3/24 Thu 5/2/24 0 days Project team 9 9 Installation 12 days Wed 3/6/24 Thu 3/21/24 6,7 0 days Project team 10 10 Test and control 10 days Pri 1/19/24 Thu 5/2/24 9 0 days Project team 11 11 Installation 8 days Pri 2/23/24 Tue 3/5/24 6,7 10 days Project team 12 12 Test and control 20 days Project team Project team Project team 13 Follow up 14 days Pri 5/3/24 Wed 5/22/24 10 days Project team Project team 14 14 Document writing 14 days Pri 5/3/24 Wed 5/22/24 12,10 0 days Project team Project 1 Mi	4	-4	4	Design	10 days	Mon 12/25/2	Fri 1/5/24	3	0 days	Project team	Project team
Task Inactive Summary Description External Supply 24 days Mon 1/8/24 Thu 2/8/24 4 10 days Project team 8 8 Execution 50 days Fri 2/23/24 Thu 5/2/24 0 days Project team 9 9 9 Installation 12 days Wed 3/6/24 Thu 5/2/24 0 days Project team 10 10 Test and control 10 days Fri 2/23/24 Thu 5/2/24 9 0 days Project team 11 Installation 8 days Fri 2/23/24 Thu 5/2/24 9 0 days Project team 12 12 Test and control 20 days Fri 3/3/24 Wed 5/22/24 10 days Project team 13 Follow up 14 days Fri 5/3/24 Wed 5/22/24 12 0 days Project team Project team 14 14 Document writing 14 days Fri 5/3/24 Wed 5/22/24 12 0 days Project team Project team Project Project1 Date: Fri 12/22/23 Manual Summary Manual Summary Rolup BaceIne Project team Manual Summary<	5		5	Preparation	34 days	Mon 1/8/24	Thu 2/22/24		0 d ays		
Imaterial	6	-	6		10 days	Fri 2/9/24	Thu 2/22/24	4	0 days	Project team	
1 1	7	-	7		24 days	Mon 1/8/24	Thu 2/8/24	4	10 days	Project team	Project team
10 10 Test and control 10 days Fri 4/19/24 Thu 5/2/24 9 0 days Project team 11 11 Installation 8 days Fri 2/23/24 Tue 3/5/24 6,7 10 days Project team 12 12 Test and control 20 days Fri 3/22/24 Tue 3/5/24 6,7 10 days Project team 13 13 Follow up 14 days Fri 5/3/24 Wed 5/22/24 0 days Project team 14 14 Document writing 14 days Fri 5/3/24 Wed 5/22/24 12,10 0 days Project team Project Project Task Inactive Summary External Tasks Project to Project Project1 Dation Spit Manual Task External Misstone Project Project1 Date: Fri 12/22/23 Manual Summary Manual Summary Project Start Project Start	8		8	Execution	50 days	Fri 2/23/24	Thu 5/2/24		0 d ays		
11 11 Installation 8 days Fri 2/23/24 Tue 3/5/24 6,7 10 days Project team 12 12 Test and control 20 days Fri 3/22/24 Tu ue 3/5/24 10 days Project team 13 13 Follow up 14 days Fri 5/3/24 Wed 5/22/24 0 days Project team 14 14 Document writing 14 days Fri 5/3/24 Wed 5/22/24 12,10 0 days Project team 14 14 Document writing 14 days Fri 5/3/24 Wed 5/22/24 12,10 0 days Project team Project Project1 Task Inactive Summary External Tasks Project team Project Project1 Spit Manual Task External Milestone Project Summary	9	-	9		12 days	Wed 3/6/24	Thu 3/21/24	6,7	0 days	Project team	Project team
12 12 Test and control 20 days Fri 3/22/24 Thu 4/18/24 11 10 days Project team 13 13 Follow up 14 days Fri 5/3/24 Wed 5/22/24 0 days Project team 14 14 Document writing 14 days Fri 5/3/24 Wed 5/22/24 12,10 0 days Project team 14 14 Document writing 14 days Fri 5/3/24 Wed 5/22/24 12,10 0 days Project team Project Project1 Document writing 14 days Fri 5/3/24 Wed 5/22/24 12,10 0 days Project team Project Project1 Document writing 14 days Fri 5/3/24 Wed 5/22/24 12,10 0 days Project team Project Project1 Document writing 14 days Fri 5/3/24 Wed 5/22/24 12,10 0 days Project team Project Station Manual Task External Tasks External Misstone Project team Project Project1 Dastion Dastion Project Sum may Manual Summary Manual Progress Project Sum may	10	-	10	Test and control	10 days	Fri 4/19/24	Thu 5/2/24	9	0 days	Project team	Froject team
13 Follow up 14 days Fri 5/3/24 Wed 5/22/24 0 days Project team 14 14 Document writing 14 days Fri 5/3/24 Wed 5/22/24 12,10 0 days Project team 14 14 Document writing 14 days Fri 5/3/24 Wed 5/22/24 12,10 0 days Project team Project Project1 Task Inactive Summary External Tasks External Milestone <t< td=""><td>11</td><td>-4</td><td>11</td><td></td><td>8 days</td><td>Fri 2/23/24</td><td>Tue 3/5/24</td><td>6,7</td><td>10 days</td><td>Project team</td><td>Terojeci team</td></t<>	11	-4	11		8 days	Fri 2/23/24	Tue 3/5/24	6,7	10 days	Project team	Terojeci team
13 13 Follow up 14 days Fri 5/3/24 Wed 5/22/24 0 days Project team 14 14 Do cument writing 14 days Fri 5/3/24 Wed 5/22/24 12,10 0 days Project team Project Project 1 Task Inactive Summary External Tasks External Milestone <td< td=""><td>12</td><td></td><td>12</td><td>Test and control</td><td>20 days</td><td>Fri 3/22/24</td><td>Thu 4/18/24</td><td>11</td><td>10 days</td><td>Project team</td><td>Project team</td></td<>	12		12	Test and control	20 days	Fri 3/22/24	Thu 4/18/24	11	10 days	Project team	Project team
Project Project1 Spit Inactive Summary External Tasks Bale: Fri 12/22/23 Manual Summary Project Start-only	13		13	Follow up	14 days	Fri 5/3/24	Wed 5/22/24		0 days		
Project Project1 Split Inactive Summary External Tasks Balls: Fri 12/22/23 Manual Summary Project Start-only Deation only	14		14	Document writin	e 14 days	Fri 5/3/24	Wed 5/22/24	12.10	0 days	Project team	Project tea
Project Project1 Splt Manual Task External Milestone Date: Fri 12/22/23 Misstone Dutation-only Deadline Projed Summary Manual Summary Rolup Progress Inactive Task Start-only Manual Progress											
Project Project1 Date: Fri 12/22/23 Misstone Misstone Duration-only Deadline Frogress Project Summary Manual Summary Manual Summary Manual Progress Inactive Task Start-only											
Project Project 1 Date: Fri 12/22/23 Project Summary Manual Summary Project Summary Manual Summary Manual Summary Manual Progress Inactive Task Start-only C				Task			Inactive Summa	ny I	1	Externa	I Tasks
Date: Fri 12/22/23 Summary Manual Summary Rolup Progress Project Summary Manual Summary Manual Progress Inactive Task Start-only C								γ			
Inactive Task Start-only C	Proje	ct Proie	d1	Split			Manual Task	ny I		Externa	i Milestone 🛛 🔍
,				Split Milestone		, ,	Manual Task Duration-only			Externa Deadin Progres	I Milestone 🔍 e 🔶 is
Inactive Miestone Insh-only				Split Milestone Summary	4	, 1	Manual Task Duration-only Manual Summar	y Rolup		Externa Deadin Progres	I Milestone 🔍 e 🔶 is
				Split Milestone Summary Project Sur	nmary		Manual Task Duration-only Manual Summar Manual Summar	y Rolup I y I		Externa Deadin Progres	I Milestone 🔍 e 🔶 is

Resource leveling plays a crucial role in ensuring the efficient and effective scheduling of projects. In the context of fuel cell project management, Microsoft Project provides a powerful toolset for optimizing resource allocation, addressing conflicts, and creating a balanced project schedule. By utilizing the resource leveling feature, project managers can allocate resources in a way that minimizes over-utilization or under-utilization, enhancing project efficiency and timely completion.

Fuel cell projects, which involve the development, fabrication, and testing of fuel cell systems, require careful coordination of tasks and resources. These projects often involve multiple stakeholders, technical expertise, and stringent timelines. Thus, resource management becomes a critical factor in meeting project milestones and delivering successful fuel cell applications.

Microsoft Project offers robust features that enable project managers to assign resources to specific tasks, determine task durations, and define resource availability and constraints. The resource leveling functionality within Microsoft Project helps to address potential conflicts that may arise due to resource constraints, such as limited availability or competing priorities.

Resource leveling in fuel cell project scheduling involves determining the optimal allocation of resources across various project tasks, ensuring that resources are not overbooked or underutilized. By analyzing the project's critical path, task dependencies, and resource availability, Microsoft Project can adjust task durations, and start dates, or assign additional resources, thus achieving a balanced and feasible project schedule.

By leveling resources in fuel cell project scheduling, several benefits can be realized. First, it helps to optimize resource utilization, ensuring that each resource is utilized efficiently throughout the project's lifecycle. This leads to better productivity and minimization of resource bottlenecks. Second, by addressing resource conflicts and constraints proactively, resource leveling helps to prevent project delays and identify potential risks in advance. Lastly, resource leveling promotes a realistic and achievable project plan, fostering better communication and coordination among team members.

5. Conclusion

In the conclusion section, the paper summarizes the main findings, conclusions, and implications drawn from the study. It emphasizes the significance of resource allocation in fuel cell project scheduling and reiterates the importance of optimized resource allocation strategies for successful project implementation.

However, it is important to note that resource leveling with Microsoft Project is highly dependent on accurate project data, including task durations, resource availability, and constraints. Real-time updates and collaboration with project stakeholders are essential for effective resource leveling and scheduling.

In conclusion, resource leveling in fuel cell project scheduling powered by Microsoft Project offers valuable capabilities for project managers seeking to optimize resource allocation and create a well-balanced project schedule. Through careful analysis, adjustments, and optimization of resource utilization, project managers can enhance project efficiency, mitigate risks, and ultimately deliver successful fuel cell projects.

References:

- [1] Lotfi, R., Yadegari, Z., Hosseini, S., Khameneh, A., Tirkolaee, E., & Weber, G. E. R. H. A. R. D. (2022). A robust time-cost-quality-energy-environment trade-off with resource-constrained in project management: A case study for a bridge construction project. Journal of Industrial and Management Optimization, 18(1).
- [2] Rahbar, M., Han, M., Xu, S., Zobeiri, H., & Wang, X. (2023). Development of differential thermal resistance method for thermal conductivity measurement down to microscale. International Journal of Heat and Mass Transfer, 202, 123712.
- [3] Chen, H., Ding, G., Zhang, J., Li, R., Jiang, L., & Qin, S. (2022). A filtering genetic programming framework for stochastic resource constrained multi-project scheduling problem under new project insertions. Expert Systems with Applications, 198, 116911.
- [4] Hunter, N., Rahbar, M., Wang, R., Mahjouri-Samani, M., & Wang, X. (2022). Determination of a Raman shift laser power coefficient based on cross correlation. Optics Letters, 47(24), 6357-6360.
- [5] Zaman, F., Elsayed, S., Sarker, R., Essam, D., & Coello, C. A. C. (2021). An evolutionary approach for resource constrained project scheduling with uncertain changes. Computers & Operations Research, 125, 105104.
- [6] He, B., Rahbar, M., Lu, C., Wang, X., Wang, Y., Xu, S., ... & Huang, B. (2024). One-step preparation of lithium titanate/copper compounds/copper sandwich-structured electrodes for high capacity and thermal conductivity lithium-ion batteries. Materials Letters, 357, 135708.
- [7] Kong, F., & Dou, D. (2021). Resource-constrained project scheduling problem under multiple time constraints. Journal of Construction Engineering and Management, 147(2), 04020170.
- [8] Alahmad, Q., Rahbar, M., Han, M., Lin, H., Xu, S., & Wang, X. (2023). Thermal Conductivity of Gas Diffusion Layers of PEM Fuel Cells: Anisotropy and Effects of Structures. International Journal of Thermophysics, 44(11), 167.
- [9] Cui, L., Liu, X., Lu, S., & Jia, Z. (2021). A variable neighborhood search approach for the resource-constrained multi-project collaborative scheduling problem. Applied Soft Computing, 107, 107480.
- [10] Shoushtari, F., & Ghafourian, E. (2023). Antifragile, Sustainable, and Agile Supply Chain Network Design with a Risk Approach. International journal of industrial engineering and operational research, 5(1), 19-28.

- [11] Hartmann, S., & Briskorn, D. (2022). An updated survey of variants and extensions of the resource-constrained project scheduling problem. European Journal of operational research, 297(1), 1-14.
- [12] Shoushtari, F., Bashir, E., Hassankhani, S., & Rezvanjou, S. (2023). Optimization in Marketing Enhancing Efficiency and Effectiveness. International journal of industrial engineering and operational research, 5(2), 12-23.
- [13] Lotfi, R., Nayeri, M., Sajadifar, S., & Mardani, N. (2017). Determination of start times and ordering plans for two-period projects with interdependent demand in project-oriented organizations: A case study on molding industry. Journal of project management, 2(4), 119-142.
- [14] Shoushtari, F., Ghafourian, E., & Talebi, M. (2021). Improving Performance of Supply Chain by Applying Artificial Intelligence. International journal of industrial engineering and operational research, 3(1), 14-23.
- [15] Lotfi, R., Haqiqat, E., Rajabi, M. S., & Hematyar, A. (2023). Robust and resilience budget allocation for projects with a risk-averse approach: A case study in healthcare projects. Computers & Industrial Engineering, 176, 108948.
- [16] Daghighi, A., & Shoushtari, F. (2023). Toward Sustainability of Supply Chain by Applying Blockchain Technology. International journal of industrial engineering and operational research, 5(2), 60-72.
- [17] Lotfi, R., Yadegari, Z., Hosseini, S. H., Khameneh, A. H., Tirkolaee, E. B., & Weber, G. W. (2020). A robust time-cost-quality-energy-environment trade-off with resource-constrained in project management: A case study for a bridge construction project. Journal of Industrial & Management Optimization.
- [18] Sadeghi, F., Larijani, A., Rostami, O., Martín, D., & Hajirahimi, P. (2023). A Novel Multi-Objective Binary Chimp Optimization Algorithm for Optimal Feature Selection: Application of Deep-Learning-Based Approaches for SAR Image Classification. Sensors, 23(3), 1180.
- [19] Snauwaert, J., & Vanhoucke, M. (2023). A classification and new benchmark instances for the multi-skilled resource-constrained project scheduling problem. European Journal of Operational Research, 307(1), 1-19.
- [20] Shahrakht, A. A., Hajirahimi, P., Rostami, O., & Martín, D. (2023). A Novel Attack on Complex APUFs Using the Evolutionary Deep Convolutional Neural Network. Intelligent Automation & Soft Computing, 37(3).
- [21] Luo, J., Vanhoucke, M., Coelho, J., & Guo, W. (2022). An efficient genetic programming approach to design priority rules for resource-constrained project scheduling problem. Expert Systems with Applications, 198, 116753.
- [22] Ghafourian, E., Samadifam, F., Fadavian, H., Jerfi Canatalay, P., Tajally, A., & Channumsin, S. (2023). An Ensemble Model for the Diagnosis of Brain Tumors through MRIs. Diagnostics, 13(3), 561.
- [23] Luo, J., Vanhoucke, M., Coelho, J., & Guo, W. (2022). An efficient genetic programming approach to design priority rules for resource-constrained project scheduling problem. Expert Systems with Applications, 198, 116753.

- [24] Akbarzadeh, M. R., Ghafourian, H., Anvari, A., Pourhanasa, R., & Nehdi, M. L. (2023). Estimating Compressive Strength of Concrete Using Neural Electromagnetic Field Optimization. Materials, 16(11), 4200.
- [25] Cheni, L. H., & Tai, L. Z. (2023). Project Selection in Construction Industry by MCDM Method and Machine Learning Approach. International journal of industrial engineering and operational research, 5(4), 1-11.
- [26] Tabasi, E., Zarei, M., Mobasheri, Z., Naseri, A., Ghafourian, H., & Khordehbinan, M. W. (2023). Pre-and post-cracking behavior of asphalt mixtures under modes I and III at low and intermediate temperatures. Theoretical and Applied Fracture Mechanics, 124, 103826.
- [27] Araldo, A., Gao, S., Seshadri, R., Azevedo, C. L., Ghafourian, H., Sui, Y., ... & Ben-Akiva, M. (2019). System-level optimization of multi-modal transportation networks for energy efficiency using personalized incentives: formulation, implementation, and performance. Transportation Research Record, 2673(12), 425-438.
- [28] Rezvanjou, S., Amini, M., & Bigham, M. (2023). Renewable Energy Location in Disruption Situation by MCDM Method and Machine Learning. International journal of industrial engineering and operational research, 5(4), 75-89.
- [29] Ghafourian, H., Ershadi, S. S., Voronkova, D. K., Omidvari, S., Badrizadeh, L., & Nehdi, M. L. (2023). Minimizing Single-Family Homes' Carbon Dioxide Emissions and Life Cycle Costs: An Improved Billiard-Based Optimization Algorithm Approach. Buildings, 13(7), 1815.
- [30] Mahmoodzadeh, A., Ghafourian, H., Mohammed, A. H., Rezaei, N., Ibrahim, H. H., & Rashidi, S. (2023). Predicting tunnel water inflow using a machine learning-based solution to improve tunnel construction safety. Transportation Geotechnics, 40, 100978.
- [31] Pan, B. D., Amini, M., & Shoushtari, F. (2023). Budget Allocation for Thermodynamic and Mechanical Projects of an Organization. International journal of industrial engineering and operational research, 5(5), 1-15.
- [32] Rezvanjou, S., Li, C., & Shoushtari, F. (2023). Assessment of Lithium-Ion Battery Types by Multi-Criteria Decision Making. International Journal of Industrial Engineering and Operational Research, 5(5), 48-63.